Welcome. Dear Chabot Community Member,

Welcome to Fall 2023 Program and Area Review! PAR is on a three-year cycle (Fall 2021 is the comprehensive review and planning year; Fall 2022 and Fall 2023 are annual update years). This is the second "Update Year" in which you will need to reflect on aspects of your own PAR submissions and the overarching campus trends from the Fall 2021 Comprehensive PAR and Fall 2022 Update PAR Years. Please collaborate with your dean/manager to receive feedback before entering your PAR responses here (and for resource requests, enter into Cognito).

Thanks,

The Program and Area Review Committee

*Please remember that Qualtrics is not a collaboration tool and partial responses can get lost. You should only enter your PAR into Qualtrics once you have finished the steps of collaborating with your program/area teammates and/or your Dean/manager and have a final draft.

Is your PAR ready to submit as a final draft?

<u></u>	Yes
0	No

Q2. Background Information

Q3. Name of Your Program/Discipline/Area/Service, Division, and Organization Unit

Name of Program, Discipline, Area or Service	Veterans Resource Center ➤	
Division	Not Applicable ✓	
Organizational Unit	Student Services ▼	

Q4. If you selected "Not Listed" in the previous question, please enter your Program/Discipline/Area/Service name here

This question was not displayed to the respondent.

Q5. Name(s) of the person or people who contributed to this review:

.1e	ssica Vile, Arnold Paguio			
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Q6. Which PAR Template (word template) did you fill out?

*Please check this <u>list</u> to make sure that you filled out the correct template.

- Academic Programs
- Student/Admin Services/Office of the President

Q7. Campus-Wide Issues

Q38. Reflections on Annual Priority Progress in Academic Year 2022-23

Context: The Planning and Resource Allocation Committee (PRAC) establishes <u>Annual Planning</u> <u>Priorities</u> based on collegewide trends in PAR responses, experiences from grant and categorical fund managers, and issues raised in PRAC. In brief, the planning priorities for 2022-2023 were to:

- 1) Develop support networks to link students to Pathway Success Team members and services;
- 2) Expand Chabot's connection to the external community to expand students' access to basic needs support and work-based learning opportunities and careers; and
- 3) Improve student interfaces (e.g., marketing, website redesign, virtual ways for students to access services).

Question: What progress did you see in any of these annual planning priorities?

The VRC had no fulltime staff for most of 2022-2023. However, student interfaces has been a priority for the new staff. The website, the ChabotGo App, the hiring the marketing director, CRM in trial phase, new face to CLASS-Web, and continuous training and resources on how to utilize Canvas and Pronto, are all ways that highlight the third planning priority. Within the first planning priority, progress was made in the Guided Pathways program mapping, and in general in the Guided Pathways initiative. The VRC still has a significant presence in the community and building new connections is less of priority than engaging current students.

Q39. Question: If you could advise college decision makers how to make better or more efficient progress on any of these annual planning priorities, what would you say?

Continue building the capacity provide high touch service. Our processes and procedures are barriers to students and where we cannot remove barriers it is on the institution to make sure student can successfully navigate our system and have equitable access to the college and it's resources.

Q8. **Context:** For 2023-24, PRAC put forward <u>seven recommendations</u> for consideration based on their analysis of the <u>Fall 2022 Program and Area Synthesis Statement</u> and the <u>Mission Critical Priorities</u> in the Ed Master Plan, experiences from grant and categorical fund managers, and the 2022-23 President's College Planning Initiatives.

Question: How important do you believe it is to address the following issues to support Chabot in carrying out our mission? Please drag the response options and order them from most important (1) to least important (7).

Improve student access from application to registration

Improve fluency with busing	ness and HR processes
Access and implement po	ost-pandemic college policies and procedures to respond to the needs of students and employees
Build an accountability str	ructure for recommendations that have college-wide scope to ensure continuous improvement 5
Affirm and improve progra	am and area review resource requests to reduce inappropriate or duplicate resource requests
Scale successful practice:	s from grants, categorical endeavors, and learning communities
	pelieve there is an important issue to address to carry out the college mission that is previous list, please describe below (optional).
no additional issues at this	time
Q11. Context: In Fall 2 program/area goals to	on Goals Established in Fall 2021 PAR 2021 PAR (the last comprehensive PAR year), after reflecting on data, you established support continuous program improvement and/or the college mission. This oals that you first established in Fall 2021 and updated or confirmed in Fall 2022.
_,	mind, you only have one year left in this PAR cycle to accomplish these goals, please
All goals are still releva	ant and nothing needs to be changed or added.
All goals are still releva the spreadsheet.)	ant, but I would like to add an additional goal. (Please fill in your new goal, so we can update
Some goals are releval spreadsheet.)	nt and some need to be changed. (Please explain below, so we can update your goals in the
None of our goals are s can update your goals	still relevant. We need to update all of them. (Please provide us with your new goals, so we in the spreadsheet.)

goals. Yo compreh	Intext: You established goals in Fall 2021 and presumably are well underway in working on these ou will be asked to report on the outcomes of these goals in the first year (Fall 2024) of the next nensive PAR cycle (PARs submitted in Fall 2024-Fall 2026).
Questio	n: What are the statuses of your program's/area's goals right now?
	poals are achieved. ne goals are achieved and some are in progress.
All g	poals are in progress.
○ Som	ne goals are in progress and some are not started.
O No g	goals are started because (please explain in text box below).
•	ntext: To assess how well you are doing with respect to meeting your program's/area's goals, you and/or updated expected goal outputs and outcomes in your Fall 2021 and Fall 2022 PARs.
might als degrees Research assess g hybrid vs assessm requests	s" are direct short-term results like # of students served, workshops held, etc. Longer-term goals so have expected <i>outcomes</i> . "Outcomes" are longer-term results, like course success rates or earned. Goals are often measured by whether "outputs" or "outcomes" are achieved. The Office of h, Planning and Institutional Effectiveness (ORPIE) posts a variety of data for programs/areas to goal "outcomes": enrollments and success rates, enrollment management, success rates of online vs a face-face-classes, degree and certificate awards, and more. To request additional data for goal nent, please fill out a research request form by Friday September 22, 2023. ORPIE will process in the order received. ORPIE will let you know whether they have the requested data and/or how gram/area could collect your own.
	n: So far, what is going well regarding completing your program's/area's goals? Please include ns on achievement of outputs or outcomes.
students increase	e last year we have seen an increase in the number of veteran benefits certified for their VA benefits. 64 students were certified in Fall 2022; 73 s were certified in Spring 2023; and 87 students were certified this Fall 23 (and continuing). We are actively participating in activities/campaigns to the number of completed SSSP and award priority registration. We are also engaged with PRMG in using veterans as a pilot group for CRM which will significantly increase our ability to communicate with and support student veterans.

Q37. **Question:** What are some challenges regarding completing your program's/area's goals? Please include reflections on challenges with producing outputs or outcomes so far.

The program had been without a full-time Veterans Specialist and Veterans Program Coordinator for well over a year before the coordinator role was filled in July 2023. The program is still without a full-time Veterans Specialist position making it extremely challenging to grow the program and achieve the set goals from 2021. With the number of students increasing, we are concerned that they will not be supported appropriately. VA benefits is the main entry point for student veterans to access campus resources and get engaged with the Chabot community. At this time students are working with a student records evaluator providing 4-5 hours a week of overtime work and the Program Coordinator with limited knowledge of VA benefits. Bringing back the fulltime Veterans Specialist will allow us to be more thorough and high-touch with student veterans and allow the Program Coordinator to dedicate more time to other services.

Q14. Student Learning Outcomes (SLOs) and Program Learning Outcomes (PLOs)

This question was not displayed to the respondent.

Q41. **Context:** Assessment for SLOs and PLOs happens at varying times of year on a five-year cycle. SLO and PLO assessments are submitted in CurricUNET/META. Please take a look at the <u>SLO Completion</u> Report* and the <u>PLO Completion Report</u>* to answer the questions below. If you have any questions about how to find your prior assessments, please email the co-chairs of Outcomes and Assessment Committee Julie Coan (<u>jcoan@chabotcollege.edu</u>) and Safiyyah Forbes (<u>sforbes@chabotcollege.edu</u>), or the curriculum specialist Meray Aghyarian (<u>maghyarian@Chabotcollege.edu</u>).

This question was not displayed to the respondent.

Q15. Question: Is the assessment for all SLOs in your program up to date?

This question was not displayed to the respondent.

Q16. Question: Has your program completed a PLO assessment in the last five years?

This question was not displayed to the respondent.

Q17. Context: Chabot strives to continually improve how we serve students and the community (assessment and continuous improvement are also requirements for accreditation). In your SLO assessments in CurricUNET/META, you are asked: "Based on assessment results, what actions might your discipline take to improve student learning?" Similarly, in the prior PLO assessments you were asked to describe "recommended changes/actions," and in the updated PLO assessments you are asked, "What are you planning to start doing, stop doing or change in order to continuously improve your program?" In the comprehensive PAR year (not this update year), you will be asked to report back on how your actions to improve SLOs and PLOs impacted student learning. In this update year, we are simply reminding you that your actions and plans to improve student learning, based on SLO/PLO assessment results, should be underway.

If you want to see how you responded to these SLO/PLO continuous improvement questions:

- Go to the SLO Completion Report and the PLO Completion Report.
- Look up your program by division, subject, and program name. There will be a hyperlinked "x" in the column for the year in which you submitted your SLO/PLO assessments.
- Click on the "x" and you can look up what you submitted as plans for SLO and PLO continual improvements (i.e., your responses to the questions on actions to improve student learning and continuously improve your program).

If you have any questions about how to find your prior assessments, please email the curriculum specialist Meray Aghyarian (maghyarian@chabotcollege.edu).

Question: Please check one of the following boxes to describe how your discipline is doing with regards to plans/actions for improving student learning based on SLO/PLO assessment data.

This question was not displayed to the respondent.

Q18. Service Area Outcomes (SAOs)

Q19. **Context:** At least two Service Area Outcomes (SAOs) should be assessed once every five years. Please take a look at the <u>SAO 2022 Assessment Update Spreadsheet</u> to answer the following.

Question: Please check the statement that best describes your program's/area's SAO assessments.

	We have assessed two SAOs in the past five academic years (AY 2018-19; AY 2019-20; AY 2020-21; AY 2021-22; AY 2022-23) and assessment results have been recorded in the SAO 2022 Assessment Update Spreadsheet (link above).
0	We have assessed two SAOs in the past five academic years, but one or more of those assessments has not been recorded in the SAO 2022 Assessment Update Spreadsheet. We plan to enter our assessment results in the SAO 2023 Assessment Updates Survey by (fill-in Date MM/DD/YYYY)
0	Our program/area has not assessed two SAOs in the past five academic years; therefore, we plan to complete the remaining SAO assessments and enter the results into the <u>SAO 2023 Assessment Updates Survey</u> by (fill-in Date MM/DD/YYYY)
0	Other (fill-in)

Q20. From Goals and SLO/PLO/SAO Continuous Improvement Plans to Resource Requests

Q21. Context: The basis for Chabot's resource allocation process is grounded in reflections on: 1) PAR goals, 2) plans for improving student learning that are grounded in SLO and PLO assessment results, and 3) SAO assessment results. Please consider what augmentations or new resources might be needed to achieve: 1) your PAR goals, 2) plans to improve student learning, and/or 3) reach SAOs.

Question: Which of your PAR goals, plans for improving student learning, and/or plans for reaching SAOs will need augmented or new resources?

**Note you will still need to enter resource requests into Cognito after submitting your PAR on Qualtrics.

The goal is to grow the Veteran's programs resource offerings beyond certifying VA benefits. One of the immediate resources needed is to hire the Veterans Specialist position. Brining back the fulltime Veterans Specialist would provide more expert level support on VA benefits beyond the capacity of the Coordinator while also allowing the Coordinator to develop more services and resources for student veterans.

Q22. Optional: Campus-wide Reflection on Current Issues

This optional section of the update-year PAR contains question(s) on current issues impacting our campus.

Q40. **Question:** Though slowly improving, Chabot's enrollment is far from reaching pre-COVID-pandemic levels. This impacts our funding. What are your thoughts on how we should respond? (e.g., ensuring smooth process for students from application to enrollment, mass retention campaign, mass marketing, planning for a smaller college, providing in-person/hybrid/hyflex course instruction and service delivery, other?)

We should support student program areas that need the in-reach support to provide high-touch experiences for students. From working with students, it is clear that the high-touch experiences directly aid in the student's success and can increase retention rates. We can utilize college-wide uniform and consistent communications to remain in contact with the students that will not take courses over summer semesters but need to pick back up in fall. Organized outreach can increase enrollment on a macro-level, continuing to build relationships with community partners, and ensuring a smooth process from application to enrollment. Host an "Application Day" prior to SOAR day to assist with the application, provide them steps on what to expect, and start the constant contacts. Additionally, there should be continued focus around AB 705 and 1705, and growing general counseling to provide consistent messaging and information to those students who do not receive counseling within a special program.

Q43. Question: As you know, President Cooks assumed the role of Chabot's 10th College President on August 1, 2023. If your program/area could tell President Cooks one thing he needs to know about your program/area, what would it be?

We need to rehire for the Veterans Specialist position. The Veterans Resource Center is a great, safe space for veterans. It is critical to establish a good reputation within the veteran community as this will lead to a direct increase in enrollment. Being visible to the veteran community by doing outreach at events and building connections with relevant outside organizations/resources will get students here. However, we need the Veterans Specialist position to help the Coordinator provide certification, support, resources, events, and connections for retention ad successful completion of programs. We currently have about 350 self-identified veterans on campus. The Veterans Program are tapped into less than 100 of them. There is important work that needs to be done for our veteran students and it will not happen without urgency to hire the full-time Veterans Specialist position.

Q24. Thank you for completing the annual update questions for the Fall 2023 PAR! **But WAIT!! You might not be quite done yet...**

Resource Requests: Have you completed all your resource requests? If not, go to the <u>Resource Requests</u> Form to add or update requests for: contracts and services, equipment; facilities; human resources; professional development, travel and conferences; supplies and software; or technology.

